## 1868-2018



# Franklin Savings.Bank

2017 Annual Report

# A Message from the President

2018 marks Franklin Savings Bank's 150th anniversary. As we consider the history of the Bank, we would be remiss if we did not recognize the contributions of two recent retirees, whose leadership has been instrumental to the success of the Bank.

Board Chairman, Bill Bernard, retired in December 2017 after having served the Bank for 3I years as a director, the last fourteen of those as chairman. As a director, Bill was a believer that community banking done right, would lead to success for our customers, our communities, and our Bank. We thank Bill for his dedication and wish him a happy and healthy retirement. Richard Walker, a Board member since 1991, was unanimously elected to serve as Chairman of the Board.

Peter Judkins, President and CEO since 2006, also retired in December of 2017. Peter joined the Bank in 1999 and from the start he was committed to

the objective of ensuring that Franklin Savings Bank would continue to serve our communities for many



years to come. Peter couldn't have anticipated that this objective would be challenged by the Great Recession, the Mortgage Crisis, record declines in interest rates and a technological revolution. Despite these challenges, under Peter's leadership, the Bank has maintained the ranking of Strongest Bank in Maine by Weiss Ratings, Inc. and has grown from \$292 to \$393 million in assets.

Peter felt one of his most meaningful responsibilities was serving as President of the Franklin Savings Bank Community Development Foundation. Through 2017, the Foundation has contributed more than

\$2.3 million in support of charitable, economic, and educational needs throughout the Bank's service area.

Peter's enthusiasm and dedication to supporting the community while managing the Bank to guarantee the long-term financial success has been, and continues to be, the right strategy. Speaking for all employees of the Bank, our customers and our communities, I offer a heartfelt thank you to Peter for his commitment to the longevity of the Bank and the Bank's service to our communities. We are all pleased that Peter will continue to offer his insights and leadership to the Bank by remaining on the Board of Directors.

#### Financial Highlights

The bank completed 2017 with total assets of \$393.6 million and net income of \$3.5 million. We closed 356 consumer mortgages and home equity loans for a total of \$41.7 million. We also closed 568 commercial loans, totaling \$65.8 million and 743 non-mortgage consumer loans totaling \$7.4 million.

Our lending efforts resulted in an increase in loan balances over 2016 levels of \$26.9 million. Deposits totaled \$259.1 million at year end, representing a 3.37% increase for the year.

Western Mountain Financial Services also had a very productive year while serving the investment needs of its many clients, with assets under management increasing 17.15% over 2016 year-end numbers.

Our employees continue to show deep dedication to the communities we serve in their volunteering. Last year, employees volunteered for more than 3,500 hours and raised tens of thousands of dollars for local charities.

It is a pleasure to be able to present a very favorable report on the Bank's performance. Thanks to our employees, our Corporators, and our Directors for their tremendous support and to our many customers who have chosen Franklin Savings Bank and Western Mountain Financial Services as their financial partners.

As I look forward to 2018 and beyond, there will continue to be opportunities for growth and challenges to work through. As President, my responsibility is to be a steward of the core tenets of community banking that Franklin Savings Bank was founded on I50 years ago; relationship banking and local reinvestment into our communities.

ISO years of success through superior service to our customers and communities is a great achievement. There is a significant responsibility to upholding this legacy. Through continued dedication to the bank's mission, the employees of Franklin Savings Bank look forward to upholding this legacy for many years to come.

Tim





On the cover: Our Broadway location in the early part of the 1900s, when horseless carriages shared parking areas with "horsed" carriages. Above, a framed piece of the window from our Broadway location, which now hangs in our Administation Building on Front Street and Tim Thompson points out our first bank location as he speaks on the bank's history to the Farmington Rotary Club. At left, Peter Judkins and Bill Bernard at the 2017 Annual Meeting.

### Yesterday

here was a time, long before the days of mobile banking and even checking accounts, people kept their money in their mattress or in a jar on the shelf. More often than not, they bartered for what they needed.

Banking was for the wealthiest only, or for commercial needs, and there was little or nothing available to wage earners. Meanwhile, in the foothills of Western Maine, an agricultural community was blossoming. By 1850, Franklin County was Maine's second largest wool producer. In addition to agriculture, Farmington's water power attracted other industry too. At one point, there were nearly a dozen carriage factories alone. The railroad arrived in town in 1859 and made it possible for farmers to get their crops and livestock to markets further away from the farm, which further accelerated the growth.

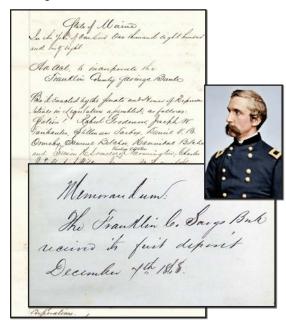
Enter the concept of a Mutual Savings Bank for our growing community. Savings Banks came to the U.S. from Britain in the early 1800s and reached Maine in 1819, flourishing after the Civil War. These savings banks were a philanthropic effort to help the working class save money for emergencies and old age and build wealth by setting aside a small portion of their pay. They sought to elevate the poor and wage earners out of poverty and give them a level of security that would enable them to save money for their futures and own personal betterment. They were a stark contrast to the for-profit commercial banks that catered to wealthier people and businesses and, instead, brought together the small depositors with the small borrowers. Prior to 1860, commercial banks were not even able to accept savings deposits. After the Civil War, we had a growing working class in Farmington. It seemed a perfect fit.

**Getting Organized:** At right, the hand-written legislative document establishing Franklin County Savings Bank and Governor and Civil War hero Joshua Chamberlain, who signed it into law. Bottom right, our first deposit was noted on December 7th, 1868.

Franklin County Savings Bank wasn't Farmington's first bank. The Sandy River Bank was state chartered in 1853. After a mismanagement problem, citizens of the town took over the bank and converted it to Sandy River National Bank, which later became the First National and various other incarnations. Our savings bank had an interest in the national bank. In fact, one of our early presidents, Joseph Fairbanks, also served as a director for that bank. Still, as a national or commercial bank, its priorities were different. There was a recognized need for a bank that would be there for the working families. Mutual savings banks are owned by the depositors. They do not have stockholders, who expect a return on their investment. Bank profits were returned to those depositors as dividends.

#### Incorporation

A group of local community members and businessmen decided it was time for Franklin County, itself only 30 years old, to have its own savings bank.





### The bank's early mission:

To help the people of Franklin County lay by something each year and deposit it in some good bank where it will be safe and earn a little something.

"We prefer the one-dollar account of a child which will be added to in small amounts from time to time to the \$2,000 account of a rich man."

President Joseph Fairbanks

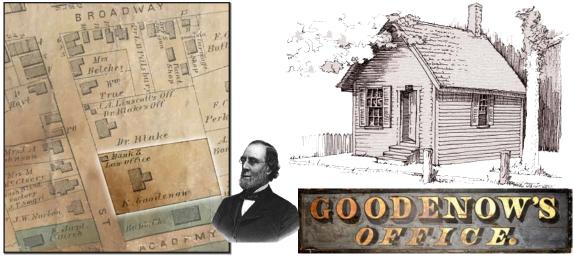
On January 7, 1868, a bill was submitted to the Legislature creating Franklin County Savings Bank. The bill passed and on February 24th that year was signed by Governor Joshua Chamberlain, of Gettysburg fame.

Many of the original incorporators of Franklin County Savings Bank are familiar names to us even today. The same family names continue to thrive in our area. Our incorporators were Robert Goodenow, Joseph W. Fairbanks, Stillman Tarbox, Daniel V. B. Ormsby, Samuel Belcher, Hannibal Belcher, Simeon H. Lowell and Reuben Cutler, all

of Farmington, Charles J. Talbot of Wilton, Jeremy W. Porter of Strong, Daniel Howes of New Sharon and Seward Dill of Phillips. Franklin County Savings Bank was the 40th to be incorporated in Maine.

That charter was put into effect and bylaws created November 16th, when Daniel Ormsby was chosen to serve as the bank's first president, a title given to the person who served as the chairman of the Bank's Board of Trustees. Goodenow was selected to be Treasurer, the chief executive at the time. The tiny bank would be housed in

Our first location: Our first Treasurer, Robert Goodenow, shared his law office with the bank. This building was roughly where the Pierce House now stands, across the street from our current Main Office, and is presumed to have been lost in the massive fire that devasted much of the downtown in 1886. The bank had moved from here to the second floor of the First National Bank in 1875 and may have been already planning its move to Broadway at the time of the fire.



t was

oiced
resiacadthough other Savings Banks in this State,
chartered at the same time, have gone into
operation. It is an institution, that would
undoubtedly accomplish good here and we
cannot see why it should not be successful.—
Why are not some steps taken towards an organization? Will Mr. Goodenow or some
other of the original movers in the matter
give some light?

In the May 28, 1868 edition, the eager editor of the Farmington Chronicle gave bank founders a poke for being pokey in opening the bank.

Goodenow's law office, across the street from the current Main Office. We received our first deposit on December 7th, 1868.

"The bank opened for deposits the day of its organization and at once commended itself to the people of the county," wrote Francis Gould Butler, "A History of Farmington, Maine," (1885). "While suffering somewhat during the period of great financial depression, it has had a successful history and been of marked value to the business interests of the place." The origins of the bank were well known to Butler, who himself was the bank's second treasurer.

The bank operated at the Goodenow office until 1875, when it moved to the second floor of the First National Bank of Farmington. It built a two-story brick building on Broadway, where it moved in 1887.

Early banking at the County Bank, as any other saving bank, was not as carefree as it is today. Depositors received a bank book in which to record their accumulations. They were invited to make deposits, no matter how small, but withdrawals weren't quite so easy. In addition to insisting that the depositor have the bank book in hand, the bank required several weeks' notice for withdrawals to give the bank time to liquidate its investments, if necessary, but also to discourage impulsive spending, a trait blamed for

insufficient personal savings efforts. Many savings banks restricted the total amount an individual could deposit in an effort to prevent middle and upper income people from taking advantage of the steady return on low-risk accounts.

The Great Depression brought about by the crash of the stock market in 1929 had a tremendous impact on banks. Nationally more than 5,000 banks

failed between 1930 and 1932. National banks in Maine were among the failures, but no Maine savings bank failed in the 1930s, due in part to state restrictions on allowable investments



that didn't affect national banks and savings banks' more conservative investment practices in general. In fact, only Phillips Savings Bank experienced any serious difficulty. It scaled back its deposits by 50 percent to remain solvent. On December 23, 1935, Franklin County Savings Bank gave local depositors a gift by stepping up to purchase the bank and preserve those deposits.



Inside the Broadway bank location. Although the man in the picture is not identified, it is likely he is J.P. Whorff, who was Treasurer 1908 through 1934. Above right, Phillips Savings Bank.

Photos courtesy Farmington Historical Society and Jim Engel

# Branching out

We outgrew our Broadway location and by 1964 had built a new building on Main Street, almost opposite our first location. In the late '60s through '70s, the bank saw its assets grow dramatically,

from \$15 million in 1966 to \$80 million in 1978, as President Avon Pulcifur expanded bank locations. First was Rumford in 1968, followed by Jay in 1970, Rangeley and Mexico in 1975, Skowhegan in 1976 and Wilton in 1977.

By 1980, the main office was bursting at the seams and the bank expanded into what used to be the First National grocery store. The two buildings were connected by a subterranean tunnel. A unique teaching branch was opened at Mt. Blue High School in 1993.

Franklin Savings Bank continued to buck the consolidation and buyout trend by forming a mutual holding company, Maine's first such bank company, in 1998. In 1999, the bank sought to broaden its offerings and acquired Robert E. Bean Financial Services, now known as Western Mountain Financial Services. The added business and bustling loan business prompted the need for another expansion, this time on Front Street, in 2000. That same year, the bank created the Franklin Savings Bank Community Development Foundation.

The Mexico branch merged with Rumford in 2014 to become the River Valley Branch and a new FSB Business Center was opened in Ellsworth in 2016. From the top: Pres. Earle Ham lays the first brick for the Main Street office in 1963; main office construction; 1964 staff; First Rumford location; First Jay location; Rangeley staff celebrates our 125th, including Leeanna Wilbur, Deann Trafton, Denise Mercier and Crystal Haley; Skowhegan ribbon cutting, including Gary Downs; the Wilton branch; Customer Service, including Shelley Deane, in 1980; Mt. Blue High School branch, including Lynn O'Connor; new Administration Building on Front St.



## Today



### Tomorrow





Looking to the future generation: Clockwise from top, Hannah Boivin, Bethany Frazier and RaeAnn Pike host our Free Ski Event at Titcomb Mountain; Kelli Lascko, Cortany Tinker and Bernice Cote prepare employee gift donations for Operation Santa Claus; Franklin Scholars John Adley, Michael Kersey Jr. and Jeremiah Richardson with River Valley Manager Diane Perry and staffers Leanne Gagne and Jen Merrill; Parade penguins Shelley Deane and grandchildren Connor

and Aulora; Benjamin Black Bear makes friends at the Chester Greenwood Parade; Bristol Alexander lends her wheels to luminary bag distribution at the Relay for Life, a youngster cools his marshmallow at the FSB Christmas Tree Lighting; Heidi Lee and daughter Bree raise money for the Pine Tree Camp in its Paddle for Pine Tree event.





### Management

#### **Directors**

Richard M. Walker, Chairman of the Board

Bradford S. Adley Mary Ellen Carpenter Peter L. Judkins Michael A. Luciano Richard H. Smith Timothy J. Thompson James M. Witt IV



Corporators and officers and their guests listen to financial updates at the 2017 Annual Meeting.

### Corporators

Bradford S. Adley Susan L. Allmendinger Alan R. Archibald Noel E. Austin, DMD Robert L. Berry III Jennifer F. Bjorn Caitlin J. Bogar John D. Bogar Stephen S. Boivin Brenda L. Brochu Jon L. Bubier Todd W. Bullen Mary Ellen Carpenter Linda S. Cipriano Mark J. Cote Donald K. Cummings Shelley W. Deane Erik L. Dickson Daniel S. DiPompo Peter F. Dougeneck Gary M. Downs Caryn Dreyfuss Matthew P. Dubois John H. Duffy James L. Eastlack Patricia A. Ellis Erald L. Farmer

Ronald A. Gelinas Richard B. Gould Jr. Marco A. Grimaldi Curtis C. Haley David L. Haley Duane A. Hardy Bart J. Hersey Barbara B. Hitchcock Mary B. Howes Leroy Ireland James A. Jannace Craig A. Jordan Peter L. Judkins Glenn P. Kapiloff Aaron C. Knapp Jennifer F. Kreckel Charles C. LaVerdiere Michael A. Luciano William H. Marceau Frederick H. Marshall III Paul H. Mills Michael F. Monahan James A. Nicols Jr. Troy A. Norton Virginia G. Nuttall Gary F. Paling

Thomas N. Puiia Bruce A. Ross, DMD Ronald W. Savage Thomas L. Sawyer Gary J. Shaffer Jerry P. Simpson Juanita Bean Smith Richard H. Smith Lynn M. Soriano-Noyes Roger J. Soucy Jr. Brian St. Louis Robert H. Susbury Jr. Steven J. Swasey Timothy J. Thompson Robert A. Thorndike James D. Timberlake Matthew Timberlake Richard M. Walker Bruce D. Waugh Robert C. Welch James M. Witt IV Katherine W. Yardley Ann B. Yorks

**Honorary** Beverly N. Adams

### Officers

Main Office - Farmington

Timothy J. Thompson, President, Chief Executive Officer Shelley W. Deane, Exec. V.P., Admin. & Human Resources Kelli A. Lascko, Internal Auditor

Derek W. Hayes, S.V.P., Director of Commercial Lending Lorna D. Niedner, V.P., Residential and Consumer

Lending, Main Office Manager Nancy W. Jones, V.P., Underwriter, Loan Services Deidre C. LaPlant, V.P., Operations & Compliance Michael R. Mansir, V.P., Commercial Lending

Thomas L. Sawyer, V.P., Residential Lending
Cindy A. Spencer, V.P., Credit Risk Management

Brad A. Martin, V.P., Director of Information Technology Pamala J. Dixon, V.P., Treasurer

Anna C. H. Lyon, A.V.P., Marketing Director Jeanne M. Norton, A.V.P., Information Systems Dept.

Bernice P. Cote, A.V.P., Customer Service RaeAnn A. Pike, A.V.P., Commercial Lending Christine A. St. Laurent, A.V.P., Loan Officer

Bett E. Hardy, A.V.P., Loan Processing Mgr. & Underwriter Lindsay E. Coolidge, Loan Officer

Heather L. Erskine, Loan Compliance Officer

#### Branch Locations

Diane M. Perry, V.P., River Valley Branch Manager Richard E. Allen, V.P., Comm. Lending, River Valley Branch Leanne Gagne, Loan Officer, River Valley Branch Stacy L. Fortin, Loan Officer, River Valley Branch Diane L. Jackson, V.P., Jay Branch Manager Leeanna J. Wilbur, V.P., Rangeley Branch Manager Crystal W. Haley, Assistant Manager, Rangeley Branch Patrick A. Dore, A.V.P., Skowhegan Branch Manager Sherri A. Lewis, Assistant Manager, Skowhegan Branch Amanda A. Look, V.P., Commercial Banking, Ellsworth Business Center

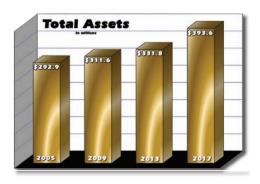
Additional Services

Aaron C. Knapp, LPL Financial Advisor, WMFS Jared P. Ranger, LPL Financial Advisor, WMFS

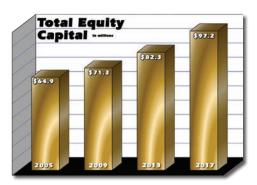
Franklin Savings Bank is a wholly-owned subsidiary of FSB Bancorp MHC
Chairman Gary M. Downs, Vice Chairman Richard M. Walker,
Directors Bradford S. Adley, Mary Ellen Carpenter,
Peter L. Judkins, Michael A. Luciano, Richard H. Smith,
Timothy J. Thompson, Richard M. Walker and James M. Witt IV

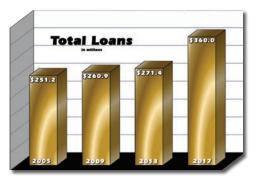
Meredith J. Pike

## Financials









## 2017 Statement of Condition

#### Assets

| \$ 5,963,178  |
|---------------|
| 8,247,184     |
| 2,598,750     |
| 316,394,473   |
| 43,491,372    |
| (3,400,000)   |
| 4,634,684     |
| 15,703,277    |
| \$393,632,918 |
|               |

#### Liabilities

| Deposits          | \$ 259,126,436 |
|-------------------|----------------|
| Other Liabilities | 37,322,127     |
| Total Liabilities | \$296,448,563  |

### Equity Capital

Interest and fee income on loans

| Surplus and Reserves               | 97,184,355    |
|------------------------------------|---------------|
| Total Liabilities & Equity Capital | \$393,632,918 |

Please Note: Letters of Credit outstanding not included in above figures: \$141,000

### **Statement of Earnings**Twelve Months: ended December 31, 2017

\$ 17,731,831

| Interest and dividend income on investments | 256,108      |
|---|--------------|
| Non-interest income                         | 2,956,048    |
| Total interest and other income             | \$20,943,987 |
|   |              |
| Interest paid on deposits                   | 711,273      |
| Other expenses                              | 15,159,919   |
| Earnings after interest and other expenses  | \$5,072,795  |
| Net gains (losses) on securities            | 0            |
| Earnings before taxes                       | \$5,072,795  |
| Income taxes                                | 1,568,884    |
| Net income for period                       | \$3.503.911  |
| INCLINCOME TO DEMOG                         | カン・コン・フロ     |

### Locations



155 Congress Street, PO Box 579, Rumford ME 04276-0579

Telephone: 207-364-7866

Wilton ATM & Drive Up 603 Main Street, PO Box 520, Wilton ME 04294-0520

Telephone: 207-645-2583

ATM & Drive Up Jan

9 Main Street, PO Box 30, Jay, ME 04239-0030

Telephone: 207-897-3982

Rangeley ATM & Drive Up

2573 Main Street, PO Box 650, Rangeley ME 04970-0650

Telephone: 207-864-3386

Skowbegan ATM & Drive Up

194 Madison Avenue, PO Box 368, Skowhegan ME 04976-0368 Telephone: 207-474-5574

Ellsworth **Business Center** 

130 Oak Street, Suite 9, Ellsworth ME 04605-1668

Telephone: 207-610-5068

Mt. Blue High School Seasonal

Mt. Blue High School, 129 Seamon Road, Farmington, ME 04938

Telephone: 207-778-5268

Western Mountain Financial Services

198 Front Street, Farmington, ME 04938 Telephone: 800-300-9779 - 207-778-9779

www.WesternMountainFinancial.com

Best Places to

Clockwise from top: Leeanna Wilbur and Leslie Walton at the Rangeley branch; Farmington

staffers from customer service and lending; Nancy Jones and Jeanne Norton.



The mission of Franklin Savings Bank is to remain a financially strong, independent, community bank, dedicated to superior customer and community service. We believe this mission will be accomplished through our commitment to retaining an experienced and highly motivated workforce.









